1. Summary Information							
School	Forest Academy						
Academic Year	2019-2020	Total PP budget	£74,880	Date of most recent PP	July 2019		
		Carried forward	£26,601	review			
		Total	£101,481				
Total number of children	418 (includes 48 nursery)	Number of children	51	Date for internal review	September 2019		
		eligible for PP		of this strategy			

2. Attainment 2019 (Based on year 6 results)					
	Forest Academy figures for children	Forest Academy figures for children not	National figures for children not eligible		
	eligible for PP (10 children)	eligible for PP	for PP		
% achieving expectations in reading	50%	63.6%	77.9%		
% achieving expectations in writing	60%	78.8%	83.0%		
% achieving expectations in maths	60%	75.8%	83.4%		
Progress measures in reading	-1.3	-2.5	0.3		
Progress measures in writing	-1.4	-0.1	0.3		
Progress measure in maths	-2.1	-1.1	0.3		

3. Ba	rriers to future attainment (for children eligible for PP, including high ability)
	hool barriers (issues to be addressed in school, such as poor oral language skills)
Α.	Some children may have poor language and communication skills which affect all aspects of literacy, communication and language and impairs learning across the curriculum.
В.	Some children, may not be working at an age-related level and have conceptual gaps or misconceptions.
C.	Some children, may require emotional well-being and behaviour support to enable them to maximise learning opportunities.
Exte	rnal barriers (issues which also require action outside of school, such as low attendance rates)
D.	In some cases, children may have low cultural capital (e.g. books, resources and life experiences) therefore we provide different enrichment experiences, immersion events and resources.
Ε.	In some cases, inconsistent attendance and punctuality
F.	In some cases, parental engagement and aspirations are low. There is a lack of regular routines including home learning, reading, and spellings and having the correct equipment. Education is undervalued.

4. De	esired Outcomes	
	Desired outcomes and how they will be measured	Success Criteria
Α.	 Children's language skills improve and this positively impacts on: CLL outcomes in EYFS S&L is planned for explicitly; monitored in T&L. Acquisition of phonics and improved Year 1 and 2 screening check outcomes. Reading comprehension improves that raising attainment in reading in all year groups. Higher attainment in English writing as children have greater mastery of the English language. Higher attainment in all subjects as children have the language skills to learn effectively and are able to communicate this knowledge using subject specific vocabulary. 	 Children make rapid progress in all areas of the curriculum due to their ability to understand what is taught and express their ideas. CLL to be in line with national Phonics to be in line with national Reading attainment will rise due to increased in year progress in all year groups. Writing attainment will rise due to increased in year progress in all year groups. Attainment in all subjects will rise as children have better language mastery to learn an communicate this knowledge effectively
В.	 More children are working at age related level as gaps have been filled and misconceptions addressed: All staff have the knowledge, skills and understanding to promptly identify and address gaps and misconceptions in all subject areas. Teaching of phonics will provide children with essential skills to become good readers and speller. Children will be motivated to read increasingly challenging texts to enjoy and to further their knowledge in all curriculum areas. Attainment in writing increases as children hear good language spoken and read quality texts on which to model their own writing. Children have the knowledge, skills and understanding to write effectively using a range of sentence structures which are correctly punctuated. All children have a secure grasp of age appropriate calculation strategies and are able to recall number facts to enable them to work efficiently. Mathematical reasoning is improved as children have the skills to understand, solve and explain precisely using appropriate mathematical language thus raising attainment. Teaching and learning in all subjects is planned effectively to ensure progression and cohesion with strong cross curricular links. 	 Children make rapid progress in all areas of the curriculum as staff have the knowledge, skills and understanding to address effectively. All staff recognise their role in developing their own knowledge, skills and understanding to enable them to raise standards by filling gaps and recognising and addressing misconceptions. They will attend INSET, CPD, learn from other experienced staff and research as appropriate and then apply this to their daily practice. Phonics to be in line with national Reading attainment will rise due to gaps and misconceptions being addressed. Writing attainment will rise due to gaps and misconceptions being addressed. Maths attainment will rise due to gaps and misconceptions being addressed. Attainment in all subjects will rise as staff identify and address gaps and misconceptions.

	Desired outcomes and how they will be measured	Success Criteria
C.	 Children have the emotional well-being and behaviour support to enable them to maximise learning opportunities. Mental Health First Aider and ELSAs provide support to children. All staff have the necessary knowledge, skills and understanding to meet the needs of children. Safeguarding and Welfare officer is effective in accessing specialist support when needed. SENDCo and Safeguarding and Welfare officer work collaboratively to provide appropriate specialist support. CISS support is effective. Sharing Parenting support is in place for families. Behaviour is well managed. Evidence from CPOMS, exclusions and part time timetables. 	 All children are able to maximise learning opportunities. Attendance is above 96% for all children, including vulnerable groups. Children know all staff are there to support them and know who the key staff are to provide additional support. Parents work in partnership with the school to meet the needs of their children. Children are happy to come to school and are mentally ready to learn. There are fewer behaviour issues. Any child on a part time timetable is quickly and successfully back to fulltime.
D.	 Children will increase their cultural capital through exposure to quality texts, resources, enrichment activities and life experiences. Provision and promotion of quality texts to develop a love of reading including cross curricular non-fiction texts. Immersion days e.g. Miraiker's World of Puppets, Visits e.g. theatre, Visitors: Additional events: Careers Fayre, enterprise opportunities Children will complete the Forest Cultural Capital Challenge School will be reaccredited with Artsmark Silver Award and start to work towards Gold All KS 2Children will complete Arts Award and 30% will achieve Silver. School will be awarded the Primary Geography Quality Mark and prepare for Primary History Quality Mark. Outside learning will be embedded throughout the school. 	 All children will increase their cultural capital and increased their aspirations through exposure and participation to a rich curriculum which is broad, balanced and relevant. Parents and children will broaden their understanding of the opportunities available. Children will be inspired to aim higher. Our Vision will be a reality: 'Children will journey through our school, building a memory bank of learning experiences that positively impact on them for the rest of their lives. We will build a collection of amazing memories where learning is fun and education is valued.' The school's provision is outstanding and meets the needs of all children to succeed now and in the future.

E.	 Children to attend regularly and punctually so that no learning time is lost. Overall attendance to be above 96% and vulnerable groups to be inline. Safeguarding and Welfare Officer to monitor closely and use first day calling. Early discussions with parents and children to identify underlying reasons for poor attendance. EWO to be involved at earliest opportunity. Attendance policy to be reviewed and followed to minimise parents taking holiday in term time. 	 All children attend regularly enabling them to make good progress and develop good habits for their future education and employment. Attendance is above 96% for all children.
	Desired outcomes and how they will be measured	Success Criteria
F.	 Parental engagement increases and aspirations to be higher. Early Parents' Evening to communicate routines and expectations. Registers to be taken for attendance. Parents who do not attend will have information sent to them. Class teachers to monitor completion of home learning e.g. reading, spelling, times tables and lexia. Class teachers to do PE register, participation and correct PE kit. Additional Parent Progress meetings for children making slow progress and clear targets set to address barriers to learning. Continue to celebrate all children's achievements in school to encourage full participation. Provide opportunities for parents to participate in school events. Parents/carers to be involved in fundraising. 	 Parents recognise they have a valuable role to play in supporting their children in their education. Events are well attended. Parents' and carers know how to support their children. The school will know how it can support parents/carers who may find it difficult to support their children for whatever reason. Parents/carers are valued for their contribution to school life and the education of all children.

5. Planned Ex	xpenditure						
Academic ye	Academic year 2019 2020						
i.	Quality of teaching for all						
Desired	Chosen action/approach	What is the evidence and rationale for this	How will you ensure it is	Staff	Review date and impact		
Outcome		choice?	implemented well?	lead			
A)	£ (S&L) School to renew its	Research has shown that there can be a	Training to be delivered and	All			
Children's	CFS.	significant difference in vocabulary of	evaluated – staff to identify	staff			
language	All staff to receive up to date	different groups.	further CPD needs. Adapt				
skills	Communication 4 All training	The Early Catastrophe Paper (Hart and	training as necessary.				
improve	across three PD days.	Risley, 2003) reports:					
and this	Session 1 to include a revisit of	Vocabulary (at age 3) of a child from a	Senior leaders to complete				
positively	the Talk for Writing session,	disadvantaged family: 500 words	regular 'drop-ins' and				
impacts on	review current practise and	Vocabulary (at age 3) of a child from a	observations to ensure				
all areas of	how to move forward.	professional family: 1,100 words	training is being				
learning.	Session 2 to focus on		implemented, e.g. working				
	vocabulary. All staff to be	It is important to develop and increase all	walls are regularly updated,				
	given practical examples	pupils' vocabularies.	visual time tables are in place,				

which can be immediately		use of Wordariums to collect	
implemented to improve		unfamiliar/new vocabulary.	
practise. Many are suited to			
guided reading and skills		Staff to use Makaton signing	
sessions in English.		to support children in class.	
Session 3 to review blank level			
questioning and how to		Fortnightly book scrutinies to	
ensure type of questioning		ensure use of Talk for Writing	
enables children to develop		results in well structured,	
their own learning and		extended pieces of writing	
following their chosen lines of		modelled on core texts	
enquiry.		(including use of new	
		vocabulary).	
£ All staff in EYFS and KS1 to			
be trained in Makaton.			
New resources purchased to			
improve CLL provision.			
(Phonics) To have rigorous	Phonics approaches have been consistently	Monitoring of T&L.	
basic skills approaches in	found to be effective in supporting younger	5	
place for phonics and	readers to master the basics of reading,	Analysis of phonics data.	
grammar.	with an average impact of an additional		
C	four months' progress. Research suggests	SLT to hear children read and	
Staff to embed new Storytime	that phonics is particularly beneficial for	check they are blending.	
, phonics, using real books to	younger learners (4-7 year-olds) as they		
teach letters and sounds.	begin to read.		
In EYFS/KS1, increase daily	The use of a systematic synthetic phonics		
reading with a focus on	programme was shown to give children a		
blending.	flying start with their reading, writing and		
	spelling, it was effective for catch-up, it		
£ Children to have appropriate	reduced special educational needs across		
phonics phase/banded book	the schools and it enabled higher numbers		
as well as Forest Fantastic	of children to transfer to their secondary		
Reading book until phonic	schools well equipped to access the		
knowledge is secure.			
KIOWICUBE IS SECULE.			

	curriculum," Grant (2013)		
Daily skills practice to focus on			
spelling, punctuation and			
grammar.			
(Reading)	Education Endowment Foundation found	Pupil perception survey to	
Develop reading for pleasure.	that disadvantaged pupils can make 5+	understand children's	
Ensure the school culture	months progress using Accelerated Reader.	perception of reading and	
reflects the importance of	Accelerated Reader diagnoses ranges of	books in school.	
reading and books.	books appropriate for pupils, who then		
Storytime phonics – phonics	complete quizzes on books they have read.	SLT to select children to hear	
taught using real books.		them read.	
Increase regularity of reading	Psychologist Keith Stanovich found that		
of high-quality texts this is to	pupils who learn to read well early tend to	Core texts are planned for in	
include hearing adults read	do better as they move through school.	MTP. Children who complete	
and children accessing	This is because pupils who read well read	the FFT will have read a go	
appropriate texts.	more and vice versa. The gap between	range of high-quality texts.	
Home reading books in KS1	those that read well (and those that read		
follow a structured	less) grows exponentially as children get	Lexia/AR/RS data to be	
programme based on	older, creating problems not just in reading	triangulated with teacher	
children's reading ability.	but in accessing and engaging with the	assessment from reading	
Home reading books in KS2	curriculum.	passports.	
are allocated based on AR			
diagnostic assessment and are		SLT to monitor the regular use	
colour banded.		of reading passports to inform	
Children encouraged to		assessment.	
choose books from the			
'Forest's Fantastic Reads' - a			
list of recommended books,			
chosen for their level of			
challenge, rich use of language			
and all have Accelerated			
Reader quizzes for children to			
complete.			
Promote the favourite and			
new texts for FFR.			

Librarians to raise profile of			
their role, their love of books			
etc.			
Skills practise in English			
ensures that all children are			
heard read by an adult (CT/TA)			
at least twice a week.			
Increase stamina to read			
longer, challenging texts by			
providing regular			
opportunities.			
Develop comprehension skills			
by focussing on			
language/vocabulary and			
inference, use VIPERS and			
SATs question stems.			
(Writing) Children regularly	Good literacy skills underpin academic	Teacher assessment using	
write extended pieces and	success in every subject.' 'In my view, the	school's stated criteria.	
receive effective feedback to	most important thing a school can do for		
edit and improve.	its pupils—and for society—is to teach them	Review feedback policy	
Children will complete an	to read and write well.' Sir Kevan Collins,	regularly to ensure it is	
extended piece of writing at	Chief Executive Education Endowment	impacting positively on all	
least fortnightly, or write over	Foundation.	children and they are making	
a sustained period of several		expected (or better) progress.	
days.	Meta-Analysis of research by John Hattie		
Pieces will use engaging	breaks down quality teaching into:	Children to self-assess and	
texts/media as stimulus and	 Pupils having clear goals/objectives. 	peer-assess.	
be linked to topics where	 Teachers providing pupils with 		
appropriate.		Moderation with parallel class	
Teachers will give useful	modelling/scaffolding/appropriate	and across the year groups.	
feedback, and give the pupils	steps to achieve them.	and across the year groups.	
guidance and time to		Moderation with other	
react/respond to this. In the		schools.	
		SEO to monitor school's own	
moment marking is used			
where possible giving children		assessments.	
the opportunity to talk about		Staff attend CPD as required.	

how to improve their written work.		Increase the % of children working at ARE and GD in each year group.	
(Maths) Increase the use of mathematical talk by pupils and secure use of mathematical vocabulary. Staff to use WRM to develop engaging sessions which promote use of mathematical talk for reasoning and use of correct vocabulary. Working walls to support this.	 Encourage pupils to take responsibility for, and play an active role in, their own learning This requires pupils to develop Metacognition – the ability to independently plan, monitor and evaluate their thinking and learning From the Improving Mathematics in Key Stages Two and Three Guidance Report 2017, Education Endowment Foundation. 	Observations. Quality of children's reasoning in class, books and tests. Attainment to be tracked.	

Desired	Chosen action/approach	What is the evidence and rationale for this	How will you ensure it is	Staff	Review date and impact
Outcome		choice?	implemented well?	lead	
B) More	£ Appropriate support and	July 2016 DfE Standard for teachers'	SLT to drop in to classes each		
children	CPD to ensure all staff have	professional development state that:	day and provide immediate		
are	the knowledge, skills and	Professional development must be	feedback to adults to refine		
working at	understanding to promptly	prioritised by school leadership.	practice.		
age related	identify and address gaps and	Sutton Trust found that, 'The effects of	INSET/CPD is planned to		
level as	misconceptions in all subject	high-quality teaching are especially	meet the needs of children.		
gaps have	areas.	significant for pupils from disadvantaged	Staff know that it is their		
been filled		backgrounds: over a school year, these	responsibility to address		
and	Teaching and learning in all	pupils gain 1.5 years' worth of learning	barriers to learning.		
misconcept	subjects is planned effectively	with very effective teachers.	Monitoring will focus on the		
ions	to ensure progression and	Pupils need a sound understanding of	actions taken by staff to fill		
addressed.	cohesion with strong cross	number bonds and times tables to free the	gaps, recognise		
	curricular links.	working memory to successfully apply	misconceptions and take		

In mathematics, staff to continue to plan and deliver 30 minutes daily arithmetic practise based on needs identified in the arithmetic tests. Pre/post teaching delivered as required. Children in KS2 who have been identified as having gaps in these basic skills, to have additional x3 sessions a	more complicated maths operations. Daniel Willingham (Psychologist at the University of Virginia) states: Automatic retrieval of basic maths facts is critical to solving complex problems because complex problems have simpler problems embedded in them.' Regular practice ensures consolidation.	appropriate actions. Pupil Progress meeting with SLT to focus on increasing progress and raising attainment. Staff to meet more regularly with parents of children making slow progress.	
required. Children in KS2 who have been identified as having gaps in these basic skills, to			
week of Success in Arithmetic – a structured program teaching the four operations. (TA time)			

Desired Outcome	Chosen action/approach	What is the evidence and rationale for this choice?	How will you ensure it is implemented well?	Staff lead	Review date and impact
C) Children have the emotional well-being and behaviour support to enable them to maximise learning opportuniti es.	 £Employment of Mental Health First Aider and ELSAs to provide support to children. £CPD for all staff to have the necessary knowledge, skills and understanding to meet the needs of children. Safeguarding and Welfare officer is effective in accessing specialist support when needed. SENDCo and Safeguarding and Welfare officer work collaboratively to provide 	 'Improving children and young peoples' mental wellbeing will positively impact on their cognitive development, learning, physical health, mental health and social and economic prospects in adulthood⁶. Poor mental wellbeing increases the likelihood in later life of: poor educational attainment antisocial behaviour drug and alcohol misuse 	Staff to have necessary training. School will put in early intervention and seek more specialist support as appropriate. All children will be able to make good academic progress as they are mentally supported to be successful. Close collaboration with families will secure early appropriate intervention/support.		

appropriate specialist support.	teenage pregnancy	Early intervention is effective and those requiring more	
£ CISS is bought in and	• involvement in criminal activity	specialist support get help	
support is effective. Sharing Parenting support is	• mental health problems ² .	promptly.	
in place for families.	Those with better mental wellbeing are likely		
Use evidence from CPOMS,	to deal better with stressful events, recover		
exclusions and part time timetables to ensure	more quickly from illness, and be less likely to		
behaviour is well managed.	engage in behaviours which may put their		
£ Daily breakfast club to serve as a platform for	health at risk.' Public Health England		
serve as a platform for additional structured time, intervention and enrichment. Offered to those children where a need has been identified by staff. Lunch time playleaders/nurture group TA to support children with SEND/EBD. (MDSA time and training)	91% of ELSA's commented that working as an ELSA has helped facilitate improved outcomes for pupils accessing sessions. (The ELSA programme in Cheshire West and Chester – Evaluation Report, DR. Lisa Edwards, September 2016. The EEF found that breakfast clubs that offer a free and nutritious meal before school can boost reading, writing and maths results by the equivalent of two months progress per		
Trained ELSAs in school who work with children identified	year. Breakfast clubs improve attendance and punctuality.		
by school staff and parents.			
Focus on developing mental well-being. This follows a			
structured programme			
which can be measured			
against targets set			
collaboratively with parents			
at the beginning of these sessions. (TA time)			
sessions. (IA unite)			

	osen action/approach	What is the evidence and rationale for this	How will you ensure it is	Staff	Review date and impact
		choice?	implemented well?	lead	
ualit f rea urric Prov dditi ultur childr ores challe choc rtsm o wo CAll k arts A ilver choc rima Aark liston Outsio	nool will be awarded the mary Geography Quality ark and prepare for Primary story Quality Mark. tside learning will be abedded throughout the	'It is the essential knowledge that pupils need to be educated citizens, introducing them to the best that has been thought and said and helping to engender an appreciation of human creativity and achievement.' The National Curriculum Sutton Trust research on the major factors outside (and inside) the school gates that boost the educational progress of bright poor children and found students were nine times more likely to get good A-levels when they did daily homework. They were much more likely to get good grades if they read books at home for pleasure – not just those books they had to study for school. And their results improved if they had visited museums, galleries and went on outings with their families or schools. 'It's vital that children have the opportunity to learn and enjoy arts and culture from an early age. It develops their creativity, inspires future careers and enriches their childhood.' Michael Ellis MP,Minister for Arts, Heritage and Tourism Department of Culture, Media and Sport	SLT to target reading through SDP. All CTs to plan enrichment and enhancement opportunities which must have a clear objective and rationale. Registers of participation to be kept. Disadvantaged children to be encouraged and supported to participate. Monitor and encourage all children to be involved in a broad range of opportunities. Forest Cultural Capital Challenge to be monitored and celebrated e.g. display and Facebook. Artsmark Silver Award accreditation. Primary Geography and History Award accreditation.		
ores challe choc rtsm o wo CAll k arts A arts A lilver choc drima Aark liston Dutsie mbe	rest Cultural Capital allenge nool will be reaccredited with smark Silver Award and start work towards Gold II KS 2Children will complete as Award and 30% will achieve ver. nool will be awarded the mary Geography Quality ark and prepare for Primary story Quality Mark. tside learning will be abedded throughout the	boost the educational progress of bright poor children and found students were nine times more likely to get good A-levels when they did daily homework. They were much more likely to get good grades if they read books at home for pleasure – not just those books they had to study for school. And their results improved if they had visited museums, galleries and went on outings with their families or schools. 'It's vital that children have the opportunity to learn and enjoy arts and culture from an early age. It develops their creativity, inspires future careers and enriches their childhood.' Michael Ellis MP,Minister for Arts, Heritage and Tourism Department of Culture, Media	Disadvantaged children to be encouraged and supported to participate. Monitor and encourage all children to be involved in a broad range of opportunities. Forest Cultural Capital Challenge to be monitored and celebrated e.g. display and Facebook. Artsmark Silver Award accreditation. Primary Geography and		

young people the opportunity to develop	
their creativity, both individually and	
collectively, and that's why our goal is for	
every child and young person to have the	
opportunity to experience the richness of	
the arts.'	
Darren Henley Chief Executive Arts Council	
England	
Ofsted Requirement: The broad and	
balanced curriculum inspires pupils to	
learn. The range of subjects and courses	
helps pupils acquire knowledge,	
understanding and skills in all aspects of	
their education, including the humanities	
and linguistic, mathematical, scientific,	
technical, social, physical and artistic	
learning.	

Desired	Chosen action/approach	What is the evidence and rationale for	How will you ensure it is	Staff	Review date and impact
Outcome		this choice?	implemented well?	lead	
E) Children	Overall attendance to be above	'where patterns of irregular	All absence is tackled		
to attend	96% and vulnerable groups to be	attendance are picked up in nursery and	appropriately.		
regularly and	inline.	reception, parents will be supported to	Attendance increases and no		
punctually so	Safeguarding and Welfare Officer	get their children into school. Children	groups is below 96%.		
that no	to monitor closely and use first	with the worst attendance in the early	Unauthorised absence is		
learning time	day calling.	years tend to come from the lowest	reduced as parents recognise		
is lost.	Early discussions with parents	socio-economic groups where	expectations.		
	and children to identify	attainment on entry to primary schools	Attainment will improve as		
	underlying reasons for poor	is often already notably lower than that	children have maximised all		
	attendance.	of their peers. By ensuring that the	learning opportunities.		
	EWO to be involved at earliest	parents of these children get into good			
	opportunity.	attendance habits, schools will be able			

Attendance policy to be reviewed	to do the work required to narrow this		
and followed to minimise parents	gap.' Charlie Taylor, Improving		
taking holiday in term time.	Attendance at School		

Desired	Chosen action/approach	What is the evidence and rationale for	How will you ensure it is	Staff	Review date and impact
Outcome		this choice?	implemented well?	lead	
F) Parental	Early Parents' Evening to	'The more engaged parents are in the	Better communication with		
engagement	communicate routines and	education of their children the more	parent. Hard to engage		
increases	expectations. Registers to be	likely their children are to succeed in the	parents are involved as the		
and	taken for attendance. Parents	education system. School improvement	school has reached out to		
aspirations	who do not attend will have	and school effectiveness research	them.		
to be higher.	information sent to them.	consistently shows that parental	Children play a more active		
	Class teachers to monitor	engagement is one of the key factors in	roll in their children's		
	completion of home learning e.g.	securing higher student achievement.	education.		
	reading, spelling, times tables and	Schools that improve and sustain	All stakeholders understand		
	lexia.	improvement engage the community	the vision and work		
	Class teachers to do PE register,	and build strong links with parents.	collaboratively to achieve		
	participation and correct PE kit.	Where schools build positive	the best outcomes for		
	Additional Parent Progress	relationships with parents and work	children.		
	meetings for children making	actively to embrace racial, religious, and	All parents/carers are fully		
	slow progress and clear targets	ethnic and language differences,	involved in different aspects		
	set to address barriers to	evidence of sustained school	of school.		
	learning.	improvement can be found.' J Goodall			
	Continue to celebrate all	and J. Vorhaus.			
	children's achievements in school				
	to encourage full participation.				
	Provide opportunities for parents				
	to participate in school events.				
	Parents/carers to be involved in				
	fundraising.				
		Plan	ned expenditure to imp	rove qu	ality teaching for all: £50,0

6. Planned Exp	oenditure				
Academic year	2019 2	020			
ii Targeted su	oport				
Desired	Chosen	What is the evidence and rationale for	How will you ensure it is	Staff	Review date and impact
Outcome	action/approach	this choice?	implemented well?	lead	
A) Children's language skills improve and this positively impacts on all areas of learning.	(S&L) SALT support for identified children (Teacher/TA time) Makaton trained staff to identified children New resources purchased to improve CLL provision.	Research has shown that there can be a significant difference in vocabulary of different groups. The Early Catastrophe Paper (Hart and Risley, 2003) reports: Vocabulary (at age 3) of a child from a disadvantaged family: 500 words Vocabulary (at age 3) of a child from a professional family: 1,100 words	Staff have the necessary skill to meet the needs of individual children. Senior leaders to complete regular 'drop-ins' and observations. SENCo and assistant to carry out regular drop ins to monitor provision for vulnerable children SENCo and assistant fortnightly book scrutinies to ensure appropriate differentiation is evident enabling		
	(Phonics and SP&G) To have rigorous basic skills approaches in place for phonics and grammar. In EYFS/KS1, increase daily reading with a focus on blending. (Teacher/TA time)	Phonics approaches have been consistently found to be effective in supporting younger readers to master the basics of reading, with an average impact of an additional four months' progress. Research suggests that phonics is particularly beneficial for younger learners (4-7 year-olds) as they begin to read. The use of a systematic synthetic phonics	children to make progress. Monitoring of T&L. Analysis of phonics data. SLT to hear children read and check they are blending.		

Daily skills practice to focus on spelling, punctuation and grammar. Include Lexia (Teacher/TA time) Target vulnerable children for Home- learning Club, Lexia, lunchtime ICT use etc. (Teacher/TA time)	programme was shown to give children a flying start with their reading, writing and spelling, it was effective for catch-up, it reduced special educational needs across the schools and it enabled higher numbers of children to transfer to their secondary schools well equipped to access the curriculum," Grant (2013)	Dupil perception survey to understand	
(Reading) Planned additional	Education Endowment Foundation found that disadvantaged pupils can make 5+	Pupil perception survey to understand children's perception of reading and	
time to read with an	months progress using Accelerated	books in school.	
adult in school for	Reader. Accelerated Reader diagnoses		
children whose	ranges of books appropriate for pupils,	SLT to select children to hear them	
parents are unable to do so.	who then complete quizzes on books they have read.	read.	
Provide core texts.		Core texts are planned for in MTP.	
(Teacher/TA time)	Psychologist Keith Stanovich found that	Children who complete the FFT will	
Provide additional time to develop	pupils who learn to read well early tend to do better as they move through	have read a go range of high-quality texts.	
comprehension skills	school. This is because pupils who read	lexis.	
by focussing on	well read more and vice versa. The gap	Lexia/AR/RS data to be triangulated	
language/vocabulary	between those that read well (and those	with teacher assessment from reading	
and inference, use	that read less) grows exponentially as	passports.	
VIPERS and SATs question stems, early	children get older, creating problems not just in reading but in accessing and		
morning or afternoon	engaging with the curriculum.	SLT to monitor the regular use of reading passports to inform	
intervention.		assessment.	
(Teacher/TA time)			

regularly write		Teacher assessment using school's	
regularly write	success in every subject.' 'In my view, the	stated criteria.	
extended pieces and	most important thing a school can do for		
receive effective	its pupils–and for society–is to teach	Gaps are addressed.	
feedback to edit and	them to read and write well.' Sir Kevan		
improve.	Collins, Chief Executive Education	Increase the % of children working at	
Teachers will give useful feedback, and	Endowment Foundation.	ARE and GD in each year group.	
give the pupils guidance and time to react/respond to this. If required, targeted post teaching to fill gaps. (Teacher/TA time)	 Meta-Analysis of research by John Hattie breaks down quality teaching into: Pupils having clear goals/objectives. Teachers providing pupils with modelling/scaffolding/appropriate steps to achieve them. 		

ii Targeted sup	i Targeted support						
Desired	Chosen	What is the evidence and rationale for this	How will you ensure it is	Staff	Review date and impact		
Outcome	action/approach	choice?	implemented well?	lead			
B) More	Pre/post teaching	Pupils need a sound understanding of number	Staff know that it is their				
children are	delivered as	bonds and times tables to free the working	responsibility to address barriers				
working at	required. Children in	memory to successfully apply more	to learning.				
age related	KS2 who have been	complicated maths operations.	Monitoring will focus on the				
level as gaps	identified as having	Daniel Willingham (Psychologist at the	actions taken by staff to fill gaps,				
have been	gaps in these basic	University of Virginia) states: Automatic	recognise misconceptions and take				
filled and	skills, to have	retrieval of basic maths facts is critical to	appropriate actions.				
misconceptio	additional x3	solving complex problems because complex	Pupil Progress meeting with SLT to				
ns	sessions a week of	problems have simpler problems embedded in	focus on increasing progress and				
addressed.	Success in Arithmetic	them.' Regular practice ensures consolidation.	raising attainment.				
	 – a structured 	Gaps identified in formative assessment allow	Staff to meet more regularly with				
	program teaching	for precisely targeted teaching to remedy	parents of children making slow				
	the four operations.	these.	progress.				
	(Teacher/TA time)	Meta-Analysis of research by John Hattie					
		breaks down quality teaching into:					
		• Pupils having clear goals/objectives.					

• Teachers providing pupils with modelling/scaffolding/appropriate steps		
to achieve them.		

Desired	Chosen action/approach	What is the evidence and rationale for this choice?	How will you ensure it	Staff	Review date and impact
Dutcome			is implemented well?	lead	
C) Children Nave the	ELSAs to provide support to children identified	'Improving children and young peoples' mental wellbeing	School will put in early intervention and seek		
motional	children. (TA hours)	will positively impact on their cognitive development,	more specialist support		
ell-being		learning, physical health, mental health and social and	as appropriate.		
nd ehaviour	£ Specialist support purchased when needed.	economic prospects in adulthood ⁶ . Poor mental wellbeing	All children will be able to make good academic		
upport to	E.g. educational	increases the likelihood in later life of:	progress as they are		
enable hem to	psychologist.	poor educational attainment	mentally supported to be successful.		
naximise	SENDCo and Safeguarding	antisocial behaviour	Close collaboration		
opportuniti es. collaboratively to pro appropriate specialist support and screening	and Welfare officer work collaboratively to provide	drug and alcohol misuse	with families will secure early appropriate		
	appropriate specialist	teenage pregnancy	intervention/support. Early intervention is		
		involvement in criminal activity	effective and those		
	time)	• mental health problems ^Z .	requiring more specialist support get		
	£ CISS is bought in and support is effective.	Those with better mental wellbeing are likely to deal better	help promptly.		
		with stressful events, recover more quickly from illness, and			
	Sharing Parenting support	be less likely to engage in behaviours which may put their			
		health at risk.' Public Health England			
	Use evidence from CPOMS, exclusions and part time timetables to ensure behaviour is well	91% of ELSA's commented that working as an ELSA has helped facilitate improved outcomes for pupils accessing sessions. (The ELSA programme in Cheshire West and Chester – Evaluation Report, DR. Lisa Edwards, September 2016.			

ii Targeted sup	argeted support							
Desired	Chosen	What is the evidence and rationale for this	How will you ensure it is implemented	Staff	Review date and impact			
Outcome	action/approach	choice?	well?	lead				
D) Children will increase their cultural capital through exposure to quality texts, resources, enrichment activities and life experiences.	 £Provide core texts KS2. £Subsidise enrichment/enhan cement activities and trips. £Pay for accreditation of KS 2 to complete Arts Award. £Target for Outside learning and Forest Schools club. 	 <i>'It is the essential knowledge that pupils</i> <i>need to be educated citizens, introducing</i> <i>them to the best that has been thought and</i> <i>said and helping to engender an</i> <i>appreciation of human creativity and</i> <i>achievement.'</i> The National Curriculum Sutton Trust research on the major factors outside (and inside) the school gates that boost the educational progress of bright poor children and found students were nine times more likely to get good A-levels when they did daily homework. They were much more likely to get good grades if they read books at home for pleasure – not just those books they had to study for school. And their results improved if they had visited museums, galleries and went on outings with their families or schools. <i>'It's vital that children have the opportunity</i> to learn and enjoy arts and culture from an early age. It develops their creativity, inspires future careers and enriches their childhood.' Michael Ellis MP,Minister for Arts, Heritage and Tourism Department of Culture, Media and Sport <i>'Cultural education gives children and</i> young people the opportunity to develop their creativity, both individually and collectively, and that's why our goal is for 	SLT to target reading through SDP. All CTs to plan enrichment and enhancement opportunities which must have a clear objective and rationale. Registers of participation to be kept. Disadvantaged children to be encouraged and supported to participate. Monitor and encourage all children to be involved in a broad range of opportunities. Forest Cultural Capital Challenge to be monitored and celebrated e.g. display and Facebook. Artsmark Silver Award accreditation. Primary Geography and History Award accreditation.					

		every child and young person to have the opportunity to experience the richness of the arts.' Darren Henley Chief Executive Arts Council England Ofsted Requirement: The broad and balanced curriculum inspires pupils to learn. The range of subjects and courses helps pupils acquire knowledge, understanding and skills in all aspects of their education, including the humanities and linguistic, mathematical, scientific, technical, social, physical and artistic learning.			
ii) Targeted su Desired	pport Chosen	What is the evidence and rationale for this	How will you oncure it is implemented	Staff	Review date and impact
Outcome	action/approach	choice?	How will you ensure it is implemented well?	lead	
E) Children to attend regularly and punctually so that no learning time is lost.	Early discussions with parents and children to identify underlying reasons for poor attendance.	'where patterns of irregular attendance are picked up in nursery and reception, parents will be supported to get their children into school. Children with the worst attendance in the early years tend to come from the lowest socio-economic groups where attainment on entry to primary schools is often already notably lower than that of their peers. By ensuring that the parents of these children get into good attendance habits, schools will be able to do the work required to narrow this gap.' Charlie Taylor, Improving Attendance	All absence is tackled appropriately. Attendance increases and no groups is below 96%. Unauthorised absence is reduced as parents recognise expectations. Attainment will improve as children have maximised all learning opportunities.		

Desired	Chosen action/approach	What is the evidence and	How will you ensure it is implemented	Staff	Review date and impact
Outcome		rationale for this choice?	well?	lead	
F) Parental	Parents' Evening registers to	'The more engaged parents are in	Better communication with parent.		
engagement	be taken for attendance and	the education of their children the	Hard to engage parents are involved as		
increases	parents who do not attend	more likely their children are to	the school has reached out to them.		
and	will have information sent to	succeed in the education system.	Children play a more active role in their		
aspirations	them.	School improvement and school	children's education.		
to be higher.	Class teachers to monitor	effectiveness research	All stakeholders understand the vision		
	completion of home and	consistently shows that parental	and work collaboratively to achieve the		
	target parents and children	engagement is one of the key	best outcomes for children.		
	to provide additional	factors in securing higher student	All parents/carers are fully involved in		
	opportunities to complete.	achievement. Schools that	different aspects of school.		
		improve and sustain			
	Class teachers to do PE	improvement engage the			
	register, participation and	community and build strong links			
	correct PE kit.	with parents. Where schools build			
		positive relationships with			
	£ Provide kit for PP children.	parents and work actively to			
		embrace racial, religious, and			
	£ Additional Parent Progress	ethnic and language differences,			
	meetings with structured	evidence of sustained school			
	conversations for children	improvement can be found.' J			
	making slow progress.	Goodall and J. Vorhaus.			
		'The structured conversations			
		have led to positive changes for			
		both schools and parents in the			
		home-school relationship' –			
		Achievement for All, National			
		evaluation.			

7. Planned Expenditure							
Academic Year 2019- 2020 iii. Other approaches (Enrichment and experiences) Details to be added each half term as opportunities arise							
D) Children Will increase their cultural capital through exposure to quality texts, resources, enrichment activities and life experiences.	 £Immersion days e.g. Miraiker's world of Puppets, £Visits e.g. theatre, £Visitors: £Additional events: Careers Fayre, enterprise opportunities Children will complete the Forest Cultural Capital Challenge School will be reaccredited with Artsmark Silver Award and start to work towards Gold £All KS 2Children will complete Arts Award and 30% will achieve Silver. School will be awarded the Primary Geography Quality Mark and prepare for Primary History Quality Mark. £Outside learning will be embedded throughout the school. 	'It is the essential knowledge that pupils need to be educated citizens, introducing them to the best that has been thought and said and helping to engender an appreciation of human creativity and achievement.' The National Curriculum Sutton Trust research on the major factors outside (and inside) the school gates that boost the educational progress of bright poor children and found students were nine times more likely to get good A- levels when they did daily homework. They were much more likely to get good grades if they read books at home for pleasure – not just those books they had to study for school. And their results improved if they had visited museums, galleries and went on outings with their families or schools. 'It's vital that children have the opportunity to learn and enjoy arts and culture from an early age. It develops their creativity, inspires	SLI to target reading through SDP. All CTs to plan enrichment and enhancement opportunities which must have a clear objective and rationale. Registers of participation to be kept. Disadvantaged children to be encouraged and supported to participate. Monitor and encourage all children to be involved in a broad range of opportunities. Forest Cultural Capital Challenge to				

Pl	anned expenditure for other a	· · · · · · · · · · · · · · · · · · ·	and experiences): £10,000 xpenditure cost: £100,000
	linguistic, mathematical, scientific, technical, social, physical and artistic learning.		
	knowledge, understanding and skills in all aspects of their education, including the humanities and		
	Ofsted Requirement: The broad and balanced curriculum inspires pupils to learn. The range of subjects and courses helps pupils acquire		
	Darren Henley Chief Executive Arts Council England		
	richness of the arts.'		
	and young person to have the opportunity to experience the		
	that's why our goal is for every child		
	individually and collectively, and	Award accreditation.	
	develop their creativity, both	and History	
	'Cultural education gives children and young people the opportunity to	accreditation. Primary Geography	
	Culture, Media and Sport	Artsmark Silver Award	
	Heritage and Tourism Department of	and Facebook.	
	future careers and enriches their childhood.' Michael Ellis MP, Minister for Arts,	be monitored and celebrated e.g. display	